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Agenda



Listening Learning Leading

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Date: 1 February 2017

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A MEETING OF THE

Scrutiny Committee

WILL BE HELD ON THURSDAY 9 FEBRUARY 2017 AT 6.30 PM

MEETING ROOM 1, 135 MILTON PARK

Members of the Committee:

Richard Pullen (Chairman)

Paul Harrison Jeannette Matelot John Walsh Elaine Hornsby Toby Newman (Vice- Ian White

Sue Lawson Chairman)
David Turner

Substitutes

Joan BlandMargaret DaviesAnthony NashSteve ConnelStefan GawrysiakDavid Nimmo-Smith

Pat Dawe Imran Lokhon Bill Service

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1 Notification of substitutes and apologies for absence

2 Minutes (Pages 3 - 4)

To agree and sign as a correct record the minutes of the meeting held on 29 November 2016 (attached).

3 Declarations of interest

To receive any declarations of disclosable pecuniary interests in respect of items on the agenda for this meeting; and of any other relevant interests.

4 Urgent business and chair's announcements

To receive notification of any matters, which the chair determines, should be considered as urgent business and the special circumstances, which have made the matters urgent, and to receive any announcements from the chair.

5 Statements, petitions and questions from the public relating to matters affecting the Scrutiny Committee

Any statements and/or petitions from the public (notified to the clerk in advance) will be made or presented at the meeting.

REPORTS AND ISSUES FOR THE CONSIDERATION OF THE SCRUTINY COMMITTEE

6 **Budget 2017/18** (Pages 5 - 43)

To consider the head of finance's report (attached). Appendix E to follow.

7 Work schedule and dates for all South and Vale scrutiny meetings (Page 44)

To review the attached scrutiny work schedule. Please note, although the dates are confirmed, the items under consideration are subject to being withdrawn, added to or rearranged without further notice.

EXEMPT INFORMATION UNDER 100A(4) OF THE LOCAL GOVERNMENT ACT 1972

None.

MARGARET REED

Head of Legal and Democratic Services

Minutes

OF A MEETING OF THE



Listening Learning Leading

Scrutiny Committee

HELD AT 6.30 PM ON TUESDAY 29 NOVEMBER 2016

MEETING ROOM 1, 135 MILTON PARK

Present:

Richard Pullen (Chair)

Paul Harrison, Elaine Hornsby, Sue Lawson, Toby Newman, David Turner, John Walsh and Ian White

Apologies:

Jeannette Matelot tendered apologies.

Officers:

Ben Coleman, Andrew Down and Ron Schrieber

28 Appointment of Vice-Chairman

Toby Newman was nominated, seconded and appointed Vice-Chairman of the Committee for the remainder of the 2016/17 municipal year.

29 Minutes

The minutes of the meeting held on 29 September 2016 were agreed as an accurate record and were signed by the Chairman.

30 Declarations of interest

None.

31 Urgent business and chair's announcements

None.

32 Statements, petitions and questions from the public relating to matters affecting the Scrutiny Committee

None.

33 Draft policy on burial grounds

The committee considered the head of HR, IT and technical services' report which set out the Cabinet's proposed policy on future burial ground provision, including the options that were considered and discounted.

Ben Coleman, project manager introduced this item. Also present to answer questions was Andrew Down, head of HR, IT and technical services.

The report stated that Cabinet's preferred policy option was option four: South Oxfordshire District Council will facilitate provision of burial capacity across the district by developing planning policies in the emerging Local Plan 2032 and will assist communities in developing neighbourhood plan policies to support the provision of future burial capacity. The committee also noted Councillor Jeannette Matelot's written submission in support of this option.

The committee thanked the officers for an informative report. Nevertheless, members expressed the view that there was insufficient detail on which to adopt a policy. Accordingly it suggested that:

- The reasons why Cabinet rejected a number of options and then chose option four should be set out in detail.
- In view of the increasing demand for cremation rather than burial, the council should further investigate crematoria capacity in the district and consider what could be done to encourage more local capacity.
- Further information was required on the extent to which the council could support local communities in developing their neighbourhood plans and assist them in calculating future burial land requirements.
- Further information was required on the financial implications to communities in providing and maintaining future burial capacity.

RESOLVED: to request Cabinet to defer formal adoption of the proposed policy on future burial ground provision pending the receipt of further information as set out above.

34 Work schedule and dates for all South and Vale scrutiny meetings

The committee was advised that, since the publication of the work programme, a meeting of the joint scrutiny committee had been scheduled for 30 January 2017.

meeting of the joint scrutiny committee had been scheduled for 30 January 2017.			
It was agreed that Community Infrastructure Levy (C committee's work programme.	IL) spending be added to the		
The meeting closed at 7.10 pm			
Chairman	Date		

Report to: Cabinet Scrutiny Committee Council



Listening Learning Leading

Report of Head of Finance

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Cabinet Member responsible: Jane Murphy

Tel: 07970 932054

E-mail: Jane.Murphy@southoxon.gov.uk

To: CABINET 1 February 2017
To: SCRUTINY COMMITTEE 9 February 2017
To: COUNCIL 16 February 2017



RECOMMENDATIONS

- 1. That cabinet recommends to council that it:
 - a. sets the revenue budget for 2017/18 as set out in appendix A.1 to this report,
 - b. agrees that the capital schemes listed in paragraph 33 to this report remain in the capital programme
 - c. approves the capital programme for 2017/18 to 2021/22 as set out in appendix
 D.1 to this report, together with the capital growth bids set out in appendix D.2 of this report ,
 - d. sets the council's prudential limits as listed in appendix E to this report,
 - e. approves the medium term financial plan to 2021/22 as set out in appendix F to this report,
 - f. allocates £1,000,000 to fund the Communities Capital and Revenue Grant Scheme.
- 2. That cabinet agrees that the cabinet member for finance, in conjunction with the head of finance, may make minor adjustments to this report and the prudential indicators should they prove necessary prior to its submission to council on 16 February 2017.

Purpose of report

- 1. This report:
 - brings together all relevant information to allow cabinet to recommend to council a revenue budget for 2017/18 and a capital programme for 2017/18 to 2021/22;
 - recommends the prudential indicators to be set by the council in accordance with 'the Prudential Code' introduced as part of the Local Government Act 2003;
 - contains the opinion of the council's chief financial officer on the robustness of estimates and adequacy of the council's financial reserves;
 - contains the Medium Term Financial Plan (MTFP) which provides details of the forward budget model for the next five years.
- 2. This report should be read in conjunction with the Medium Term Financial Strategy (MTFS)¹. This sets out a number of objectives to be achieved and a set of principles to be followed in the preparation of budgets.

Budget setting process

- 3. In preparing and setting the revenue budget for 2017/18 and capital programme to 2021/22 a number of complexities arose that delayed the process including:
 - provisional settlement issued in December 2016;
 - changes to rules surrounding the calculation of new homes bonus requiring internal projections to be reviewed in detail;
 - a new operating environment and management team providing more robust challenges.

Strategic objectives

- 4. Setting the budget in accordance with prescribed timetables enables the council to maintain its strong financial position.
- 5. The allocation of financial resources within the revenue and capital budgets needs to match the objectives agreed by the council. The objectives identify where investment, including proposed growth, will take place in order to help the council achieve its corporate plan targets.
- 6. Where growth proposals (known as growth bids) have been made, each bid sets out how it will help achieve the council's objectives. The cabinet member for finance has chosen to include some growth bids in these budget proposals and these are identified in appendix B.1 (revenue) and appendix D.2 (capital), together with some revenue savings proposals in appendix B.2.

¹ MTFS considered by Cabinet 1 February 2017, Council 16 February 2017

Revenue budget 2017/18

Budget target 2017/18

7. The MTFS¹ sets a target within which the revenue budget will be set each year. It is:

'to set a revenue budget requirement that increases by no more than inflation each year, except where new responsibilities are placed on the council'.

Budget composition 2017/18

- 8. **Appendix A.1** summarises the movements in the base budget from £14,369,062 in 2016/17 to £15,914,180 in 2017/18. These movements are detailed below.
- 9. **Opening budget adjustment reduction £712,380, (appendix A.2)**. This includes the removal of one-off growth items relating to 2016/17 and before, and the realisation of the full-year effect of savings proposals identified in previous years.

10. Additions to the base budget:

- inflation, salary increments and other salary adjustments £129,016 (appendix A.3). The salary and contract inflation totals £65,375, representing an average increase of 0.44 per cent on the 2016/17 net expenditure budgets. For council employees an overall increase in salary of 1.3 per cent is budgeted for 2017/18. Increments payable to council employees not at the top of their salary range total £80,491. The decrease of £16,850 in other salary adjustments include changes to employment taxes, staff working hours and corrections to prior year budgets.
- essential growth one-off £1,382,022 and ongoing £1,515,858 (appendix A.4), these items comprise additional expenditure which is considered unavoidable, and reflect changes that have occurred in the current year or which are known will happen in 2017/18.
- In addition to essential Items brought forward by services, there are a number of corporate essential growth items that have arisen following further work undertaken on the Five Councils' Partnership and the management restructure since the previous budget was set.
- When the 2016/17 budget was set, the contracting process for Five Council's Partnership was still ongoing and only estimates of savings were available, based on future costs being smoothed on an annual basis. Following on from the signing of the contracts it is clear that the savings profile sees a greater realisation of savings in the later years of the contract, so there is a need to increase cost in the MTFP period the earlier years of the contract compared to previous thinking. In addition, the savings include innovation and procurement hub savings, which officers do not feel can be taken as certain at this stage, and more prudent savings estimates have been added. As a result of these factors the savings estimate arising from the contract costs has been re-profiled over the MTFP period compared to the previous year's budget.

- Following the commencement of the Five Councils' Partnership, and the arrival of the new chief executive, the council is currently reviewing its future workforce requirements. At this stage we have budgeted £400,000 per annum for potential additional staff.
- 11. Deductions from the base budget:
 - base budget reductions £749,415 (appendix A.5) These base budget savings are reductions in costs identified by officers which may be the result of more efficient working or previously agreed policy decisions, cost reductions outside of the council's control, increases in income, or correction to budgets. These savings do not affect frontline service delivery.
 - reduction in revenue contingency £79,983 (appendix A.6). This brings the level of revenue contingency to £438,405. This includes specific provision for certain events should they occur, together with a general contingency amount of £200,000.
 - decrease in managed vacancy factor £60,000, this provision is set at two
 per cent of budgeted employee costs and reduces the overall employees
 budget to reflect the savings that result from vacancies arising as part of
 normal staff turnover. As budgeted costs increase or decrease the provision is
 adjusted accordingly.
- 12. As a result of these changes the council's revised base budget for 2017/18 is £15,914,180.

Revenue growth proposals

- 13. A number of revenue growth proposals are being recommended to council for inclusion in the budget for 2017/18. These are detailed in **appendix B.1** and total £679,035. The growth proposals have been selected on the basis that they support the council's strategic objectives as set out in the council's corporate plan 2016-2020 and enhance service provision.
- 14. In addition to revenue growth proposals, a number of savings proposals are being recommended. These are detailed in **appendix B.2** and total **£197,072**. The equalities implications of the proposals are considered later in the report.
- 15. The revenue consequence of proposed capital growth is £27,080. Capital growth is detailed in appendix D.2 and is considered later in this report.

Gross treasury income

- 16. Treasury income earned in 2017/18 will be available to finance expenditure in 2018/19 and is currently forecast to be £2,201,300, and would be used as follows under current practice:
 - £1,745,300 to support the revenue budget for 2018/19; and
 - £456,000 reinvested in financial instruments.

- 17. More details of treasury income can be found in the council's Treasury Management Strategy report².
- 18. Including growth and treasury income results in a net expenditure budget for the council of £14,221,923.

Reserves and other funding

New Homes Bonus (NHB)

19. The provisional government allocation for NHB payment for 2017/18 is £3,527,673. Of this figure £3,356,943 will be used in year to support the revenue budget, while the rest will be transferred to reserves. Projections of future NHB earnings and how they will be used are detailed later in this report.

Transfers to/from reserves

- 20. In addition to the transfer to reserves of the NHB payment, the other proposed transfers to / from earmarked reserves reflect:
 - The transfer to reserves of investment income from property in Didcot for future investment - £270,000.
 - The transfer to reserves of the treasury income earned in 2017/18 £2,201,300;
 - The transfer from reserves of treasury income earned in 2016/17 and earmarked to support the revenue account in 2017/18 of £1,857,000:
 - The transfer from the revenue grants reserve of £363,084
 - The transfer from the revenue budget smoothing reserve of £1,597,366 to arrive at a budget requirement that can be funded from the government grant settlement and council tax level which are discussed later in this report.
- 21. Based on the above use of reserves and other funding, the amount of revenue expenditure to be financed from government and from council tax 2017/18 is £9,518,830.

Funding

Local government settlement

22. As part of the December 2015 Spending Review, the Secretary of State for Communities and Local Government offered to councils a four-year funding settlement³ for the period 2016/17 to 2019/20. To qualify councils had to publish an Efficiency Plan which covered the four-year time period. The council published an efficiency statement on 11 October 2016 and as a result qualified for the four year settlement. Table 1 below details the funding for the council up to 2019/20.

² Considered by Cabinet 1 February 2017, Council 16 February 2017

³ The four year settlement agreed by government only related to RSG and not to funding relating to business rates

Table 1: Four year settlement funding assessment (provisional)

	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000
Revenue Support Grant	1,195	572	192	0
Business Rates Baseline Funding Level	2,384	2,431	2,503	2,583
Settlement Funding Assessment	3,579	3,003	2,695	2,583
Tariff/Top-Up adjustment	0	0	0	(233)
Total	3,579	3,003	2,695	2,350

- 23. The settlement for 2017/18 is 16.1 per cent lower than 2016/17. Whilst the baseline funding element of the settlement is increasing in line with the increase in national non domestic rates, to achieve the overall reduction in funding the government has significantly reduced the Revenue Support Grant (RSG) element. This pattern is due to continue until RSG is reduced to nil in 2019/20. The figures indicate that in that year additional tariff payment will be due, reflecting a redistribution of government funding. This has commonly been referred to as negative RSG. It should be noted that these figures exclude NHB funding which is discussed later in the report.
- 24. At the time of writing this report the final settlement funding assessment had not been received from the government. It is not anticipate that when this information is available it will be significantly different to the provisional figures.

Business rate retention scheme

- 25. For budget setting purposes it has been assumed that the council's share of business rates income after payment of tariff will be at the safety net level and remain at that level for the period of the MTFP.
- 26. Should the council decide to join the Oxfordshire Business Rate Pooling Distribution Group surpluses arising will be added to the council's reserves at the end of the financial year.
- 27. Included in the budget for the first time is £90,098 business rates retained by the council as planning authority relating to facilities generating renewable energy within the district.

Collection fund

28. The surplus on the collection fund is estimated in 2016/17 to be £277,786.

Cabinet member for finance's revenue budget proposal

- 29. Based on the amendments detailed above, and as shown in appendix A.1 of this report, the cabinet member's budget proposal, including growth, is for a net revenue budget of £9,518,830. This revenue budget as proposed would result in an increase of £5.00 to current band "D" council tax to £116.24. Appendix C shows the breakdown of the revenue budget.
- 30. The cabinet member for finance's revenue budget proposal of £9,518,830 is lower than the previous year's budget requirement of £9,812,913 and is therefore

within the revenue budget target, meeting the requirement laid down in the medium term financial strategy.

Capital programme 2017/18 to 2021/22

Current capital programme

- 31. The latest capital programme (before growth) is attached at **appendix D.1** and is summarised in table 2 below. It is the capital programme as set by council in February 2016 plus:-
 - slippage (caused by delays to projects) carried forward from 2015/16
 - new schemes approved by council during 2016/17
 - re-profiling of expenditure on schemes from the 2016/17 financial year to future years where delays to schemes have occurred
 - cabinet approved movement of schemes from the provisional to the approved capital programme
 - the deletion of previously agreed schemes that have completed or are no longer to be pursued.

Cabinet capital programme proposals

- 32. **Appendix D.2** contains a list of new capital schemes that are being recommended for inclusion in the capital programme. Officers will amend the provisional capital programme to include the proposals if approved by cabinet and council.
- 33. Capital schemes that have been in the provisional capital programme for two years without activity being incurred are automatically deleted. However, cabinet is recommending to council that the following schemes are kept in the programme:
 - Town centre boost scheme value £192,000
- 34. Capital schemes of greater than £500,000 deleted from the provisional programme during the year are listed below:
 - Didcot town centre development scheme value £500,000. This budget relates to phase I redevelopment and has now been superseded.
 - Didcot & Science Vale scheme value £5,750,000. This budget was added to the capital programme in 2016/17. The current head of Development, regeneration and housing has confirmed that it is no longer required and that capital schemes will be brought forward as and when required.
 - Housing supply scheme value £2 million. This budget was added to the capital programme in 2016/17. The current head of Development,

regeneration and housing has confirmed that it is no longer required and that capital schemes will be brought forward as and when required.

Financing the capital programme

35. **Table 2** contains a schedule identifying showing the current and proposed capital programme and how it will be financed, including the growth proposals, if they are approved. The programme proposed can be fully funded from existing and anticipated capital resources. The total planned capital expenditure is £48.6 million.

Table 2: current and proposed capital programme with financing

	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	GRAND
	latest	estimate	estimate	estimate	estimate	estimate	TOTAL
	estimate				,		,
	£000	£000	£000	£000	£000	£000	£000
Capital programme before growth							
- approved	4,638	5,342	920	920	920	920	13,660
- provisional	8,058	1,696	8,903	11,466	2,392	1,083	33,598
	12,696	7,038	9,823	12,386	3,312	2,003	47,258
Cabinet capital growth proposals	0	1,063	202	(14)	(29)	71	1,293
Total expenditure	12,696	8,101	10,025	12,372	3,283	2,074	48,551
Financing							
Grant funding	654	893	493	493	493	493	3,519
Developers' contributions	181	0	0	0	0	0	181
Usable capital receipts/revenue reserves	11,861	7,208	9,532	11,879	2,790	1,581	44,851
Total financing	12,696	8,101	10,025	12,372	3,283	2,074	48,551
Estimated balances as at 31 March 2022							
Usable capital receipts							2,603
Enabling fund							5,753
New homes bonus:							
Unringfenced							0
Affordable homes							1,629

Future pressures on the capital programme

36. Table 2 also shows the balances of usable capital receipts, NHB and the enabling fund at the end of the MTFP period. Officers advise cabinet not to earmark all available resources in proposing the budget to council, as the prudential code requires local authorities to set sustainable budgets. By retaining unallocated balances, cabinet can demonstrate that through a combination of this and future income (that can be expected beyond the period of the budget) it can fund future pressures.

The prudential code and prudential indicators

- 37. In setting its revenue and capital budgets for 2017/18, the council must agree prudential indicators in accordance with the prudential code (see below). When recommending its budgets to council, cabinet must also recommend the prudential indicators.
- 38. From 1 April 2004, government control of local authorities' borrowing was abolished and replaced by a prudential system of self-regulation. Authorities are able to borrow based on need and affordability, which they demonstrate through compliance with the prudential code developed by the Chartered Institute of

- Public Finance and Accountancy (CIPFA) and given statutory force by government regulation.
- 39. The key objectives of the prudential code are to ensure that the capital investment plans of the authority are affordable, prudent and sustainable. To demonstrate that authorities have had regard to these objectives, the prudential code sets out a number of indicators that must be considered covering five distinct areas – capital expenditure, affordability, prudence, external debt and treasury management. Council must approve the indicators through the budget process before 1 April each year, but they can be revised during the year if required.
- 40. The key indicators that will drive the capital budget decision making process will be those concerning affordability, as these measure the impact of capital investment decisions on the overall revenue budget and in particular the precept against the collection fund.
- 41. In setting or revising the prudential indicators the council is required to have regard to:
 - affordability e.g. implications for the precept
 - prudence and sustainability e.g. implications for external borrowing
 - value for money e.g. option appraisal
 - stewardship of assets e.g. asset management planning
 - service objectives e.g. strategic planning for the council
 - Practicality e.g. achievability of the forward plan.
- 42. Under the code, the head of finance as chief finance officer is responsible for ensuring that the council considers all relevant matters when setting or revising indicators through a report. The head of finance is also required to establish procedures to monitor performance against all forward-looking indicators; and report upon any significant deviations from forward forecasts with proposed actions.
- 43. **Appendix E** contains the recommended prudential indicators, which have been calculated based on the budget proposals. The head of finance is satisfied that these indicators show that the council's capital investment plans are affordable, prudent and sustainable.

The Medium Term Financial Plan (MTFP)

- 44. The MTFP provides a forward budget model for the next five years. Appendix F contains the MTFP for 2017/18 to 2021/22. This is a projection of the revenue budget up to 31 March 2022. The projection allows for budget pressures in later years and assumes that council approves all the budget proposals within this report. Officers have made no adjustments for the costs of contracts that will be re-let during this period. They could rise or fall depending on market conditions.
- 45. The MTFP identifies some potential challenges ahead for the council. It reflects the provisional four year settlement figures first published in draft by the government in December 2015 and shown in table 1 above and anticipates that

the basis of funding in 2019/20 continues into 2021/22. Ongoing funding after 2020/21 is an estimate by officers, and is subject to change. It also incorporates assumptions on interest income, and other known pressures on the council, such as inflation and salary increments.

- 46. Estimates of future receipts of new homes bonus are shown in table 3 below, and are also included in the MTFP (detailed in row 42). In total the council is expected to have received in excess of £12.2 million during the MTFP period.
- 47. The element of the bonus that relates to the new homes bonus premium is ringfenced to support the provision of additional affordable housing.

Table 3: new homes bonus

Year		Year of receipt							
earned	2017/18	2018/19	2019/20	2020/21	2021/22				
	actual £000	indicative	indicative	indicative	indicative				
		£000	£000	£000	£000				
2013/14	537	0	0	0	0				
2014/15	763	0	0	0	0				
2015/16	972	972	0	0	0				
2016/17	675	675	675	0	0				
2017/18	581	581	581	581	0				
2018/19	0	778	778	778	778				
2019/20	0	0	401	401	401				
2020/21	0	0	0	128	128				
2021/22	0	0	0	0	23				
Total	3,528	3,006	2,435	1,888	1,330				

- 48. Officers consider that the pressures highlighted are manageable in the period covered by the MTFP (in light of the reserves and balances available to the council and our ability to vary budgets and redirect funding). However, it is expected that savings will be required within the parameters set by the MTFS in future years, and this represents a significant challenge.
- 49. The graph and table 4 below illustrates the gap between funding and expenditure over the period of the MTFP.

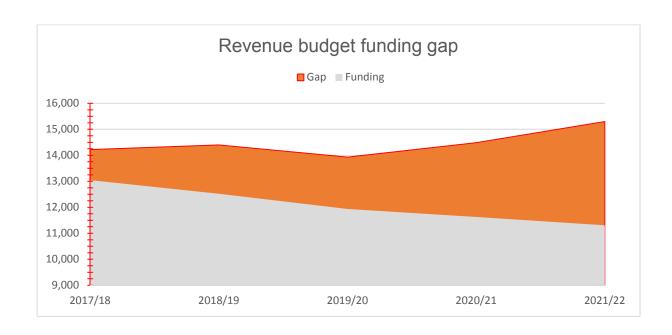


Table 4: revenue budget funding gap

	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
Net expenditure	14,222	14,405	13,934	14,489	15,302
Funding	13,047	12,523	11,937	11,626	11,311
Gap	(1,175)	(1,882)	(1,997)	(2,862)	(3,991)
Gap cumulative	(1,175)	(3,058)	(5,054)	(7,917)	(11,908)

- 50. The council's MTFS states that the council will hold £50 million of investments of which £30 million can be invested in capital schemes that will produce a return of certainty. The remaining £20 million can be invested in treasury investments. Whilst the treasury investments are capable of being realised, investment in capital schemes is not capable of being realised.
- 51. As at 31 March 2022 the council is projected to have invested £30 million in the following capital schemes:
 - Didcot leisure centre £15 million
 - Loan to South Oxfordshire Housing Association £15 million

The remaining £20 million comprises £17 million held in long term investments, and £3 million held in capital and revenue balances.

52. Excluding the £50 million investment, the council is projected to hold £6.5 million of general revenue balances and £7.8 earmarked revenue reserves as at 31 March 2022.

Communities Capital and Revenue Grant Scheme

53. On an annual basis, the council has considered the amount to be made available for the Community Capital Grant Scheme. From 2017/18, some of this funding has been allocated to revenue projects. Thus the council is asked to consider the amount to be made available for the Community Capital and Revenue Scheme and it is recommended that a grants budget of £1,000,000 be set for 2017/18.

The robustness of the estimates and the adequacy of reserves

- 54. The Local Government Act 2003 places a duty on the chief finance officer (i.e. the head of finance) to report on the robustness of the estimates and the adequacy of reserves. The council must have regard to this report when making decisions about the setting of the budget.
- 55. The construction of the budget has been managed by qualified accountants and has been subject to challenge, specifically by strategic management board, the head of finance, other heads of service and cabinet members. Informal meetings of cabinet have considered the budget, and a briefing will be given to the council's scrutiny committee members which will be open to all councillors. In view of the process undertaken and his own knowledge of the budget, the head of finance is satisfied that the budget is both prudent and robust.
- 56. The council's practice is not to use interest in the year it is earned, but in later years. On the basis of the settlement the head of finance is satisfied that this allows retention of sufficient uncommitted balances at the end of the period to ensure that the overall level of reserves is adequate in relation to the proposed revenue budget and capital programme and that the budgets are sustainable. The enabling fund balance as at 31 March 2022 is estimated to be £5.8 million. In the MTFP the 2021/22 revenue budget is balanced by using a combination of un-ring-fenced NHB receipts and the enabling fund when the un-ring-fenced NHB receipts are extinguished.
- 57. The one significant risk identified is further possible changes to the NHB scheme in addition to those already announced.
- 58. Scheme changes already known and built into the estimates are:
 - A move to five year payments for both existing and future bonus allocations in 2017/18 and then to four years from 2018/19;
 - the introduction of a national baseline of 0.4 per cent for 2017/18 for NHB below which allocations will not be made.
- 59. Should further changes occur a fundamental review of the council's budget will be necessary. Table 5 below shows that £7.029 million of expenditure budgeted for within the budget proposals from 2018/19 onwards is dependent on the receipt of NHB not yet received or confirmed as payable by the government. The table also shows that from 2018/19 onwards more NHB monies are being used to support revenue expenditure than are being received.

Table 5.1: New Homes Bonus account

Year	Opening balance £000	Receipt £000	Revenue expenditure £000	Closing balance £000
2017/18	10,179	3,528	(3,357)	10,350
2018/19	10,350	3,006	(5,070)	8,286
2019/20	8,286	2,435	(4,892)	5,829
2020/21	5,829	1,888	(5,178)	2,539
2021/22	2,539	1,330	(2,239)	1,630
Total		12,187	(20,736)	

Note that the figures in **bold** represent monies confirmed or received. The closing balance of £1.6 million has been ring fenced by the council for affordable housing.

Table 5.2 Expenditure at risk

	£000
Total expenditure to be funded from NHB per table 5.1	(20,736)
NHB funding received or confirmed (2017/18 in bold)	13,707
Expenditure to be funded from NHB not yet received or confirmed	(7,029)

- 60. The funding of local government will undergo change over the next few years as the government move to a 100 per cent business rates retention model and further reviews the new homes bonus scheme. In the light of this, consideration will be given to produce a medium term financial strategy for the council that will set the parameters and principle on which the council's budget will be built.
- 61. The head of finance's full report will be available at full council.

Legal Implications

- 62. The cabinet needs to make recommendations to council on its spending proposals. Under the Local Government Act 2000 it is council that must agree the revenue and capital spending plans, and then set the council tax. Council will meet on 16 February 2017 in order to set the budget, and the council tax (including amounts set by Oxfordshire County Council and the Police and Crime Commissioner for the Thames Valley).
- 63. The requirement placed on council by the Local Government Act 2003 to set prudential indicators and for the chief finance officer to make a report to the authority on the robustness of the estimates and the adequacy of reserves are addressed within the body of this report.

Equalities Implications of revenue savings proposals

- 64. The council has reviewed the revenue savings proposals in line with our public sector equality duties to have due regard to the need to:
 - eliminate unlawful discrimination, harassment and victimisation.

- advance equality of opportunity between people who share a protected characteristic4 and those who do not,
- foster good relations between people who share a protected characteristic and those who do not.
- 65. Consideration was also given to those groups not protected by legislation such as low income groups, in line with the requirement of the Equality Framework for Local Government
- 66. It is the equality officer's view that all of the budget reduction proposals are likely to have a low or negligible equality impact. Those reductions include:
 - Increase garden waste subscription fee It is perceived that the increase of £2 per year is likely to have a low equality impact. Residents can share bins if they do not need the full service or could take their garden waste to the household waste recycling centres. There is also the option to purchase a compost bin and discounts are offered on these if purchased at our compost give away days. However, we recognise the increase could prevent those on a low income still wishing to use the service who are unable to share with neighbours.
 - To close the young achievers scheme We do not consider there will be any equality impact of ceasing the scheme, as the scheme is not supporting vulnerable people and it is not likely to impact on the person's ability to take part in their chosen sport, art or citizenship. As our leisure provider GLL offers a similar scheme to our sports category we can encourage young people to apply to this instead of our scheme, which will account for most potential applicants to our scheme.
 - Cease to provide funding to Thames Valley Police (TVP), currently used to fund the Police Community Support Officers (PCSOs) - The PCSOs are currently tasked to deal with risk, harm and vulnerability. If TVP are unable to bridge the gap in funding there could be a reduction of PCSO presence. This could contribute towards a decline in feelings of safety for elderly and vulnerable people. As PCSOs form a key part of their community safety policing, TVP will need to consider any potential impact.

Other Implications

67. Agreement of the revenue and capital budgets authorises expenditure in accordance with the council's delegated powers and financial procedure rules. The officer, councillor or councillor body taking those decisions will take into account the human resources, sustainability and equality and diversity implications of individual spending decisions.

⁴ A' protected characteristic' under the Act is colour, race, nationality, ethnic or national origin, disability, age, sex, gender reassignment, sexual orientation, religion, belief, marriage or civil partnership, pregnancy and maternity

Conclusion

- 68. This report provides details of the revenue base budget for 2017/18, the capital programme 2017/18 to 2021/22, government grants (the settlement), uncommitted reserves and balances, the cabinet member for finance's budget proposals and the resulting prudential indicators.
- 69. In light of the information provided cabinet must make a number of recommendations to council regarding the revenue budget, the capital programme and the prudential indicators.

Appendices

Appendix A.1	Revenue budget 2017/18
Appendix A.2	Opening budget adjustments
Appendix A.3	Inflation, salary increments and other salary adjustments
Appendix A.4	Essential growth
Appendix A.5	Base budget savings
Appendix A.6	Revenue contingency
Appendix B.1	Revenue growth
Appendix B.2	Revenue savings
Appendix C	Service budget analysis
Appendix D.1	Capital programme before growth
Appendix D.2	Capital growth bids
Appendix E	Prudential indicators
Appendix F	Medium term financial plan

Background Papers

Provisional settlement figures (December 2016)

Medium term financial strategy 2017/18-2021/22 - Cabinet 1 February 2017, Council 16 February 2017

Council tax base 2017/18 - Cabinet 1 December 2016, Council 15 December 2016 Treasury management strategy – Cabinet 1 February 2017, Council 16 February 2017

South Oxfordshire DC - revenue budget summary 2017/18

	2016/17	2017/18	
	Budget	Budget	Appendix Ref:
Opening base budget 2017/18		14,369,062	
Revisions to base budget			
Opening budget adjustments			Appendix A.2
Inflation, salary increments and other salary adjustments		129,016	Appendix A.3
Essential growth - one-off		1,382,022	
Essential growth - ongoing		1,515,858	Appendix A.4
Base budget savings		(749,415)	Appendix A.5
Movement in revenue contingency		(79,983)	Appendix A.6
Movement in managed vacancy factor		60,000	
Total base budget after revisions	14,369,062	15,914,180	
Growth proposals			
Revenue - one-off		259,000	
Revenue - ongoing		420,035	
Capital (revenue consequences of)			Appendix D.2
Savings proposals			Appendix B.2
Gross treasury income	(2,196,350)	(2,201,300)	
Net expenditure	12,172,712	14,221,923	
Funding			
Funding from reserves and New Homes Bonus	(2,359,799)	(4,703,093)	Appendix C
Funding from government grants and council tax	(9,812,913)	(9,518,830)	Appendix C
Total Funding	(12,172,712)	(14,221,923)	
Council tax yield required	6,114,307	6,457,969	

South Oxfordshire DC - 2017/18 budget build changes Opening budget adjustments

Year of bid	Summary		Sp	ending prof	ile	
		2017/18	2018/19	2019/20	2020/21	2021/22
		£	£	£	£	£
ALL SERVICE	CES					
2015/16	Corporate costs	(7,647)	(7,647)	(7,647)	(7,647)	(7,647)
		(7,647)	(7,647)	(7,647)	(7,647)	(7,647)
	S PARTNERSHIP					
2016/17	Corporate contract savings	(261,757)	(261,757)	(261,757)	(261,757)	(261,757)
2016/17	Investment property income	270,000	270,000	270,000	270,000	270,000
		8,243	8,243	8,243	8,243	8,243
	E STRATEGY					
	Additional leisure staff	(31,080)	(31,080)	(31,080)	(31,080)	(31,080)
2016/17	Grounds maintenance additional payment	(18,750)	(18,750)	(18,750)	(18,750)	(18,750)
2014/15	Waste new properties	11,550	23,100	23,100	23,100	23,100
	Waste new properties	17,455	34,910	52,365	52,365	52,365
2015/16	Collection cost increases	23,958	47,916	71,874	71,874	71,874
2015/16	Delivery cost increases	11,240	22,480	33,720	33,720	33,720
2015/16	Funding for tree works	0	(5,000)	(5,000)	(5,000)	(5,000)
		14,373	73,576	126,229	126,229	126,229
	ENT AND HOUSING					
2014/15	Community engagement	(48,000)	(48,000)	(48,000)	(48,000)	(48,000)
2016/17	Growth board	0	0	(50,000)	(50,000)	(50,000)
2016/17	Didcot Gateway	(250,000)	(500,000)	(500,000)	(500,000)	(500,000)
2016/17	Strategic site masterplanning	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
2016/17	Rough Sleepers - connections	0	(12,000)	(12,000)	(12,000)	(12,000)
2016/17	Studies to inform housing strategies	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)

(785,000)

(473,000)

(735,000)

(785,000)

(785,000)

South Oxfordshire DC - 2017/18 budget build changes Opening budget adjustments

Year of bid	Summary	Spending profile				
		2017/18	2018/19	2019/20	2020/21	2021/22
		£	£	£	£	£
HR, IT & TE	CHNICAL SERVICES					
2015/16	Statutory compliance officer	(9,000)	(9,000)	(9,000)	(9,000)	(9,000)
2014/15	Bi-annual residents survey	24,000	0	24,000	0	24,000
2016/17	Market town support	0	(33,000)	(33,000)	(33,000)	(33,000)
2015/16	Mastering Management	(9,000)	(9,000)	(9,000)	(9,000)	(9,000)
		6,000	(51,000)	(27,000)	(51,000)	(27,000)
LEGAL & D	EMOCRATIC					
2016/17	CCTV running costs	4,651	(14,792)	(14,792)	(14,792)	(14,792)
		4,651	(14,792)	(14,792)	(14,792)	(14,792)
PLANNING						
2014/15	Joint planning policy work	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
2014/15	Major applications	(93,000)	(93,000)	(93,000)	(93,000)	(93,000)
2014/15	Planning applications and pre applications advice	(29,000)	(29,000)	(29,000)	(29,000)	(29,000)
2016/17	S106/CIL monitoring officer	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
2016/17	Feasibility work and master planning - potential housing allocations	0	(100,000)	(100,000)	(100,000)	(100,000)
2016/17	Joint landscape study	(18,000)	(18,000)	(18,000)	(18,000)	(18,000)
2016/17	Recruitment retention	Ó	Ó	(90,000)	(90,000)	(90,000)
2016/17	Recruitment retention funding	0	0	28,000	28,000	28,000
2016/17	CIL officer	0	(20,000)	(20,000)	(20,000)	(20,000)
2016/17	CIL officer funding	0	20,000	20,000	20,000	20,000
2016/17	South Local Plan 2031	100,000	(100,000)	(100,000)	(100,000)	(100,000)
2016/17	Income funded resources	0	(184,000)	(184,000)	(184,000)	(184,000)
		(80,000)	(564,000)	(626,000)	(626,000)	(626,000)

South Oxfordshire DC - 2017/18 budget build changes Opening budget adjustments

Year of bio	Summary	Spending profile				
		2017/18	2018/19	2019/20	2020/21	2021/22
		£	£	£	£	£
STRATEGI	C MANAGEMENT BOARD					
2016/17	Management restructure savings	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)
2014/15	Contract renewal	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
2015/16	Corporate services contract	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
		(185,000)	(185,000)	(185,000)	(185,000)	(185,000)

GRAND TOTAL	(712,380)	(1,475,620)	(1,510,967)	(1,534,967)	(1,510,967)

South Oxfordshire DC - 2017/18 budget build changes Inflation, salary increments and other salary adjustments

Summary	Spending profile				
	2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £
ALL SERVICES					
Salary inflation	98,174	198,802	301,745	406,137	512,925
Salary increments	80,491	162,994	247,394	332,983	420,535
Other salary adjustments	(16,850)	(16,850)	(16,850)	(16,850)	(16,850)
Other net inflation	(32,799)	39,492	87,160	127,695	167,529
GRAND TOTAL	129,016	384,437	619,449	849,964	1,084,139

South Oxfordshire DC - 2017/18 budget build changes Essential growth

No	Title of bid	One-off/	Spending profile:					
		·	Ongoing	2017/18	2018/19	2019/20	2020/21	2021/22
				£	£	£	£	£
CLIENT TE	AM							
1	Security at Crowmarsh site	Security patrols required at Crowmarsh while the building	One-off	20,000	0	0	0	0
		remains in its current state.						
2	5 Councils Partnership	Reprofiling of contract savings	Ongoing	612,794	1,044,600	276,622	203,643	87,923
3	Rental of 135 Milton Park	Rental of council offices at 135 Milton Park. Cost met from	Ongoing	161,250	645,000	645,000	645,000	645,000
		insurance settlement until January 2018. Assumption for	99	,	2 10,000	2 / 2 , 2 2 2	,	,
		budget purpose is that the lease will be extended.						
4	Parking at 183 Milton Park	Cost of additional staff parking at 183 Milton Park.	Ongoing	42,000	42,000	42,000	42,000	42,000
		Assumption for budget purpose is that the lease will be						
		extended.						
				836,044	1,731,600	963,622	890,643	774,923
CORPORATI	E STRATEGY AND WASTE							
1	Increased contractor payments	This is an additional payment agreed by Cabinet to be paid to	One-off	25,000	25,000	25,000	0	0
		the grounds maintenance contractor as part of a three year		,	,	,		
	contractor	extension						
2	Recycling - Increased payments	Increased dry recycling and food collection payments to Biffa	Ongoing	12,672	12,672	12,672	12,672	12,672
	to Biffa - additional properties	for additional properties. Based on a further additional					·	
		increase of 400 properties being added to current						
		predictions.						
3		Increased number of replacement damaged bins. Due to	Ongoing	10,000	10,000	10,000	10,000	10,000
	waste bins	their age the number of bin having to be replaced is						
	1	increasing. Based on actual bin replacements in 2015/16.	0	05.000	05.000	05.000	05.000	05.000
4	Decrease in garden waste	Decreased income due to under achievement of predicted	Ongoing	25,000	25,000	25,000	25,000	25,000
	income	new customers in 2015/16 and current predictions for						
5	Schedule I payments for	2016/17. Payment to OCC for disposal costs relating to schedule I	Ongoing	10.000	10.000	10.000	10.000	10,000
	disposal	collections for example nursing homes	Origoning	10,000	10,000	10,000	10,000	10,000
	uisposai	collections for example hursing homes						
6	Refuse - Increased payments to	Increased refuse collection payments to Biffa for additional	Ongoing	10.000	10,000	10,000	10,000	10,000
		properties. Based on a further additional increase of 400	0.1901119	10,000	10,000	10,000	10,000	10,000
	additional proportios	properties being added to current predictions.						
7	Reduction in recycling credits	Reduction in income due to reduced recycling tonnage	Ongoing	28,142	28,142	28,142	28,142	28,142
8	Revenue grants	This reprofiling of an existing budget is required to give	One-off	92,788	32,321	(39,820)	(85,289)	0
		officers enough budget to pay the 2017/18 and 2018/19						
		revenue grants awarded. Budgets for 2019/20 and 2020/21						
L		have been reduced by an equivalent amount.						
ag				213,602	153,135	80,994	10,525	95,814

South Oxfordshire DC - 2017/18 budget build changes Essential growth

No	Title of bid	Summary	One-off/		Sp	ending profi	ile:	
		Ongoing	2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £	
DEVELOPME	NT AND HOUSING							
1	Housing related support - Funding of accommodation for rough sleepers	To fund the provision of six complex needs beds (located in Oxford City) and seven high need beds for rough sleepers following the withdrawal of Housing Related Support funding by Oxfordshire County Council. This proposal has been to Cabinet Briefing and approved by an ICMD	One-off	36,300	36,300	36,300	0	0
2	Syrian Vulnerable Person resettlment Scheme	In response to a government request, both South and Vale have agreed to house and support up to eight Syrian refugee families (2 for South and 6 for Vale). A budget of £84,415 has been approved for this year. Smaller budgets are required for future years, due the reduced level of support needed over time	One-off	28,759	5,092	5,244	5,402	0
		This is funded in full by the Home Office		(28,759)	(5,092)	(5,244)	(5,402)	
3	Development & Regeneration Staff costs	£96,000 budget approved by the previous Chief Executive to establish a permanent Development and Regeneration team was provided subject to the submission of an essential growth bid. The funding was agreed on the basis of a 50/50 split basis between South and Vale	Ongoing	48,000	48,000	48,000	48,000	48,000
4	Berinsfield regeneration	2017/18 share of the £1.5m virement from capital to revenue for the comprehensive regeneration strategy and delivery plan for Berinsfield. (Cabinet approved the virement in April 2016)	One-off	644,850	0	0	0	0
5	Building capacity and accelerating housing growth	Building capacity and accelerating housing growth. DCLG funded from previous years. ICMD approved August 2016. Funded by use of reserves	One-off	363,084	77,417	0	0	0
				1,092,234	161,717	84,300	48,000	48,000

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South Oxfordshire DC - 2017/18 budget build changes Essential growth

No	Title of bid	Summary	One-off/		Spo	ending prof	ile:	
			Ongoing	2017/18	2018/19	2019/20	2020/21	2021/22
				£	£	£	£	£
PLANNING								
1	Local Plan 2033	Local Plan costs of QC, examination inspector and update studies	One-off	200,000	100,000	0	0	0
2	Planning application advertising	Due to the increase in planning application work load (majors) where by legislation we have to place notices in the press, the budget is insufficient to cover costs. We have tried to absorb these costs and that they have increased in cost annually, but it is now too substantial to cover	Ongoing	40,000	40,000	40,000	40,000	40,000
3	Drainage advice (Monson)	To provide consultancy advice for DM applications regarding drainage and SUDs. Current budget £28K does not cover cost of service, which has been absorbed year on year, but now can't sustain. Current cost £44K. Balance required £16K	Ongoing	16,000	16,000	16,000	16,000	16,000
				256,000	156,000	56,000	56,000	56,000
					, ,	,	,	•
STRATEGIC I	MANAGEMENT BOARD							
1	Council workforce review	Estimate of costs arising review of current workforce capacity	Ongoing	400,000	400,000	400,000	400,000	400,000
				400,000	400,000	400,000	400,000	400,000
ALL SERVICE	\$							
1	Employers pension costs	Increases as a result of the triannual actuarial valuation of the LGPS	Ongoing	100,000	119,000	138,000	138,000	138,000
				100,000	119,000	138,000	138,000	138,000
	GRAND TOTAL			2,897,880	2,721,452	1 722 016	1,543,168	1,512,737

South Oxfordshire DC - 2017/18 budget build changes Base budget savings

Item		One-off /	2017/18	2018/19	2019/20	2020/21	2021/22
		ongoing	£	£	£	£	£
COR	PORATE STRATEGY						
1	Reduction in contract payments to Biffa	Ongoing	(86,116)	(86,116)	(86,116)	(86,116)	(86,116)
2	Increase in food safety courses income	Ongoing	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
3	Increased income from community facility at Great Western Park	Ongoing	(1,362)	(1,362)	(1,362)	(1,362)	(1,362)
			(89,478)	(89,478)	(89,478)	(89,478)	(89,478)
CIIEN	IT TEAM						
1	Station road Didcot car park income	One-off	(270,000)	0	0	0	0
2	Housing benefit costs	Ongoing	(150,432)	(150,432)	(150,432)	(150,432)	(150,432)
			(420,432)	(150,432)	(150,432)	(150,432)	(150,432)
HR, I	T & TECHNICAL						
1	Reduction in tourism budget	Ongoing	(4,750)	(4,750)	(4,750)	(4,750)	(4,750)
2	Other budget reductions	Ongoing	(907)	(907)	(907)	(907)	(907)
3	E-government budget saving	Ongoing	(5,848)	(5,848)	(5,848)	(5,848)	(5,848)
			(11,505)	(11,505)	(11,505)	(11,505)	(11,505)
PLAN	INING						
1	Building control income increase	Ongoing	(17,000)	(17,000)	(17,000)	(17,000)	(17,000)
2	Planning income increase	Ongoing	(211,000)	(211,000)	(211,000)	(211,000)	(211,000)
			(228,000)	(228,000)	(228,000)	` ,	(228,000)
Overa	all total		(749,415)	(479,415)	(479,415)	(479,415)	(479,415)

South Oxfordshire DC - 2017/18 budget build changes Revenue contingency

SUMMARY	Provision 2016/17 £
Revenue contingency 2016/17	518,388
Movement	(79,983)
Total revenue contingency budget 2017/18	438,405

DETA	IL	Worst case	Probability	Provision
		liability (£)	(%)	2015/16
		£	%	£
ALL S	SERVICES			
1	General contingency	N/A	100	200,000
				200,000

COR	PORATE STRATEGY			
1	Waste contract inflation costs	55,310	50	27,655
			_	27,655

DE	VELOPMENT AND HOUSING			
1	Homelessness nightly paid	124,000	25	31,000
				31,000

FINA	INCE			
1	HB bad debt provision	60,000	95	57,000
				57,000

CLIE	NT TEAM			
1	Increase in recruitment costs	20,000	50	10,000
				10.000

LEG A	AL AND DEMOCRATIC			
1	External legal costs - other	40,000	95	38,000
2	Domestic homicide review funding	10,000	95	9,500
3	By-elections	14,000	50	7,000
4	Code of conduct investigations	5,000	25	1,250
				55,750

PLAI	NNING			
1	Transport feasibility studies	50,000	95	47,500
2	Growth Board Programme Manager	10,000	95	9,500
				57,000

Overall total	438,405
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South Oxfordshire DC - 2017/18 revenue budgets bids

No	Title of bid	Summary	One-off or	South only or		Spe	nding profile		
		·	ongoing?	joint bid?	2017/18	2018/19	2019/20	2020/21	2021/22
					£	£	£	£	£
CORPOR	RATE STRATEGY AND WA	ASTE							
1	Leisure officer and delivery budget	Additional leisure resource with delivery budget to advance health agendadetails to follow	One-off	South only	35,000	35,000			
2		Creat a budget for individual councillors to support small community projects in their own area, to be funded from £1million allocation to Communities grant scheme	Ongoing	South only	189,000	189,000	189,000	189,000	189,000
3	Leisure projects officer post - making this post ongoing	This post was agreed in 2012 to deliver capital leisure projects including the new leisure facility in Didcot. Initially the salary budget was agreed for five years but due to the nature of projects coming forward and the expected time to delivery for existing projects, this post is now required for the foreseeable future. The post is split 50:50 with the Vale.	Ongoing	Joint	24,864	24,864	24,864	24,864	24,864
					248,864	248,864	213,864	213,864	213,864
DEVELO	PMENT AND HOUSING								
1	Development and	Recruit one grade 2-3 admin support officer for the whole of Development and	Ongoing	Joint	15,500	15,500	15,500	15,500	15,500
•	regeneration Regeneration team administrative support		Chigoling	Come	13,300	10,500	10,500	10,000	13,300
2	Berinsfield	To provide a discretionary fund to support and enhance community led local services so that they can take on the proposed new community facilities that will emerge from Berinsfield Community Investment Scheme	One off	South only	50,000	50,000	0	0	0
		<u> </u>			65,500	65,500	15,500	15,500	15,500
FINANCE	· 1								
FINANCE		The arrange of this hid is to improve the arrange time to tell and the first state of the control of the contro	Onnaina	laint	7.074	7.074	7.074	7.074	7.074
1	Emergency planning officer	The purpose of this bid is to increase the current joint staff resource for emergency planning from 0.5FTE to 1FTE. The post is in the establishment list at G5 SCP 27, and the current EPO is seconded from OCC.	Ongoing	Joint	7,671	7,671	7,671	7,671	7,671
					7,671	7,671	7,671	7,671	7,671
HR. IT &	TECHNICAL								
1	Local lottery scheme	To introduce a local lottery scheme to raise funds for local voluntary &	One-off	South	22,000	0	0	0	0
	Grant scheme to support volunteer costs - one year pilot community groups, to be funded from existing community grants funding Introducing a new grant scheme to support potential volunteers with the costs volunteering		One on	Count	22,000	J	Ü	0	Ū
2			One-off	South	25,000	0	0	0	0

South Oxfordshire DC - 2017/18 revenue budgets bids

No	Title of bid	Summary	One-off or	South only or		Spe	ending profile):	
			ongoing?	joint bid?	2017/18	2018/19	2019/20	2020/21	2021/22
					£	£	£	£	£
HR, IT & T	ECHNICAL continued								
3	Volunteer development officer post	Additional resource to progress the Corporate Plan commitments to increasing volunteering in the district	One-off	South	34,000	34,000	0	0	0
4	Condition surveys	To carry out condition surveys on council properties in order to determine future maintenance needs	One-off	Joint	38,000	0	0	0	0
					119,000	34,000	0	0	0

PLANNING	3								
1	Building Control Surveyor (trainee)	As part of developing our own staff and to address a gap in the lack of qualified and experienced building control surveyors, the service has a strategy to 'grow our own' staff, support them through training and offer them career potential within the service. Funded from increase in building control income.	Ongoing	Joint	17,000	17,000	17,000	17,000	17,000
2	CIL Support officer	We currently have a temporary role for SODC until March 2017 (no budget), who checks all applications at registration stage whether the proposed development is CIL liable including floor space measurements. This has to be agreed with applicants, which is time consuming and challenging as every sqm affects the £ and CIL income. We have piloted work this year to see how we can absorb the additional work, but it is apparent at this stage, with it being new, that it is time consuming and it has taken nearly a full time position. We believe there are efficiencies and a post can achieve this work for the two councils. This work can be funded from CIL admin income applied as part of the CIL charge.	Ongoing	Joint	14,000	14,000	14,000	14,000	14,000
		The cost will be matched by an increase in CIL income	Ongoing	Joint	(14,000)	(14,000)	(14,000)	(14,000)	(14,000)
4	Planning Appeals support	Both councils have had an increase in planning appeals. At South we don't have 5YHLS and have had a significant number of appeals to date and five (currently) in the pipeline. This is demanding officer time and costs for temp additional resources/witnesses for both councils. We have an appeals officer to assist the professional witnesses and ensure we challenge cost cases. However, we need a planner to assist on some common aspects like the provision of our 5YHLS,working with the monitoring officer (non planner). This is a temp post for 2 years while we experience this intense period of appeals at both councils. This post will take some pressure off experienced planners who need to focus on the important planning arguments in the appeal.	One-off	Joint	17,000	17,000	0	0	0

South Oxfordshire DC - 2017/18 revenue budgets bids

CLANNING continued CLANNING continued	No	Title of bid	Summary	One-off or	South only or		Spe	nding profile	:	
Naming officers (keep oxisting posts) Neighbourhood Neig				ongoing?	joint bid?	2017/18	2018/19	2019/20	2020/21	2021/22
Major application and planning officers (keep with our current SY1LS position. We have also increased our income budget. All planning officers (keep with our current SY1LS position. We have also increased our income budget. All planning officers (keep with our current SY1LS position. We have also increased our income budget. All planning officers (keep with our current SY1LS position. We have also increased our income budget. All planning officers (keep with our current SY1LS position. With our continue send we surficipate hills, so that our surficipate hills, so that our planning officers (keep with our continue send we surficipate hills, so that our planning our planning officers (keep with our continue send we surficipate hills, so that our planning officers (keep with our continue send we surficipate hills, so that our planning our planning officers (keep with our continue send our send so cover the DM costs, however income is lower this year, but many applications are in the pipeline. 3106 Monitoring Officer Officer 3106 Monitoring Officer O						£	£	£	£	£
planning officers (keep with our current 6YHLS position. We have also increased our income budget. xisting posts) The expenditure budget originally secured for these posts falls out 201718. The workload and income continues and we anticipate this work to continue until we secure a sound adopted Local plan. There are 2.5 posts, (5. majors, 1x senior, 1 x enq officer (latter deal with customer applications and maintain our performance that meet Govt targets. Income has previously increased year on year and so cover the DM costs, however income is lower this year, but many applications are in the pipeline. \$100 Monitoring Officer \$10 Monitoring Officer \$100 Monitoring Officer Officer \$100 Monitoring Officer Officer \$100 Monitoring Officer Offi	PLANNIN	IG continued								
S106 Monitoring Officer Significant work has been undertaken to capture and monitor all our S106 agreements, secured, receipts and expenditure, with live data online and regular reports (six monthly) to T&P's and Cabinet/Cabinet member. Current post is funded until 31 March 2017. Some funding exists as an obligation to support the post in most s106 agreements and as the post holder assists with CIL demand notices and the managing of CIL income/expenditure, the post can be part funded by CIL. However 50% of the post needs to be funded elsewhere. (CIL in place at South, generating income, Vale expected to commenceApril/May 2017) Post is shared 50:50 The cost will be partly matched by S106 income of £6,000 and an increase in CIL income of £2,000 Neighbourhood planning officer and community engagement officer support to the neighbourhood planning role, dealing with the planning process. For example dealing with the designation process and reports, managing the progress of NPs, updating tool kit and funding regime and assisting NPGs in external bids for funding (lottery, locality). The use of an experienced planner to undertake this work is not a good use of their skills and time, when there is a shortage of experienced planners in the market. We need to better engage with T&P's and NPG's to improve our support and provide a more efficient way of writing, to help speed up the process of NPs. This bid amounts to a dedicated Enquiry officer and community engagement officer for neighbourhood planning, though they will support planning policy/service when required. These posts are shared (50:50)	5	planning officers (keep	with our current 5YHLS position. We have also increased our income budget. The expenditure budget originally secured for these posts falls out 2017/18. The workload and income continues and we anticipate this work to continue until we secure a sound adopted Local plan. There are 2.5 posts (.5x majors,1x senior,1 x enq officer (latter deal with condition discharges on major apps). These roles mean that we can deal with customer applications and maintain our performance that meet Govt targets. Income has previously increased year on year and so cover the DM costs, however income is lower this year, but many	0 0	South only	156,000	156,000	156,000	156,000	156,000
Neighbourhood planning officer and community engagement officer support to the neighbourhood planning role, dealing with the planning process. For example dealing with the designation process and reports, managing the progress of NPs, updating tool kit and funding regime and assisting NPGs in external bids for funding (lottery, locality). The use of an experienced planner to undertake this work is not a good use of their skills and time, when there is a shortage of experienced planners in the market. We need to better engage with T&Ps and NPGs to improve our support and provide a more efficient way of working, to help speed up the process of NPs. This bid amounts to a dedicated Enquiry officer and community engagement officer for neighbourhood planning, though they will support planning policy/service when required. These posts are shared (50:50)	6		Significant work has been undertaken to capture and monitor all our S106 agreements, secured, receipts and expenditure, with live data online and regular reports (six monthly) to T&P's and Cabinet/Cabinet member. Current post is funded until 31 March 2017. Some funding exists as an obligation to support the post in most s106 agreements and as the post holder assists with CIL demand notices and the managing of CIL income/expenditure, the post can be part funded by CIL. However 50% of the post needs to be funded elsewhere. (CIL in place at South, generating income, Vale expected to commenceApril/May 2017) Post is shared 50:50			,		,	,	(18,000)
238,000 238,000 211,000 211,000 173,0	7		To provide planning officer and community engagement officer support to the neighbourhood planning role, dealing with the planning process. For example dealing with the designation process and reports, managing the progress of NPs, updating tool kit and funding regime and assisting NPGs in external bids for funding (lottery, locality). The use of an experienced planner to undertake this work is not a good use of their skills and time, when there is a shortage of experienced planners in the market. We need to better engage with T&Ps and NPGs to improve our support and provide a more efficient way of working, to help speed up the process of NPs. This bid amounts to a dedicated Enquiry officer and community engagement officer for neighbourhood planning, though they will support planning policy/service when required. These posts are shared	One-off	Joint	38,000	38,000	38,000	38,000	0
						238,000	238,000	211,000	211,000	173,000
					•					

GRAND TOTAL		679,035	594,035	448,035	448,035	410,035

South Oxfordshire DC - 2017/18 revenue savings proposals

No	Title of bid	Summary	One-off or	South only		Spe	ending profile:		
			ongoing?	or joint bid?	2017/18	2018/19	2019/20	2020/21	2021/22
					£	£	£	£	£
CORPOR	ATE STRATEGY AND WA	STE							
1	Young Achievers Scheme This proposal is to close the young achiever award (YAA) scheme. The sports category accounts for about 80 per cent of the application we receive and most could apply to the scheme our leisure contracto (GLL) run, which offers more money than ours. We receive very few applications for the other two categories. We haven't spent the full budget allocated to this scheme for at least the last five years. Brown Bin Income Increase cost to customer of brown bin waste service above inflation		Ongoing	South	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
2	Brown Bin Income	Increase cost to customer of brown bin waste service above inflation	Ongoing	Joint	(36,382)	(36,382)	(36,382)	(36,382)	(36,382)
					(51,382)	(51,382)	(51,382)	(51,382)	(51,382)
				L	, , ,	, , ,	, , ,	, , ,	
LEGAL A	ND DEMOCRATIC								
1	Reduction in funding to Thames Valley Police (TVP)	Cease to provide funding to TVP, currently used to fund the police community support officers. This will be effective from 1 April 2017. The provision of this service to the public is the responsibility of TVP.	Ongoing	South	(99,190)	(99,190)	(99,190)	(99,190)	(99,190)
1	!				(99,190)	(99,190)	(99,190)	(99,190)	(99,190)
PLANNIN	NG								
1	Reduced printing costs	To cease printing off planning application details to send off to town and parishes and save costs/staffing costs.	Ongoing	Joint	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)
2	Provision of neighbourhood planning training sessions	To provide (chargeable) regular and repeat neighbourhood planning training for councillors/town & parishes outside our organisations about how to start/set up a Neigbourhood Development Plan	Ongoing	Joint	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)
3	Provision of back up registration service	Following the sustainable success of registering planning applications within 24hrs, we could provide this back-up service virtually to other councils.	Ongoing	Joint	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
4	Provision of consultancy design service and training	Using our nominated South Urban Design Guide and, Vale's recent Design Guide, we can provide a chargeable service to other councils for developing design guides and (in due course) advise on scheme design/layout to address planning issues for other Local Planning Authorities.	Ongoing	Joint	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)
5	Provision of councillor training sessions on planning	To provide chargeable regular and repeat planning training for councillors outside our organisations about the planning application process, material planning considerations and permitted development.	Ongoing	Joint	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)
					(46,500)	(46,500)	(46,500)	(46,500)	(46,500)
	1								
	GRAND TOTAL				(197,072)	(197,072)	(197,072)	(197,072)	(197,072)

South Oxfordshire DC Service budget analys	sis 2017/18	
	Final Budget	Final Budget
Budget head	£	£
Corporate strategy		6,202,037
5 Councils partnership		1,589,069
Development & Housing		2,299,626
Finance		844,043
HR IT & Technical		1,058,357
Legal and democratic		1,368,553
Planning		1,995,048
Strategic management board		663,702
Managed vacancy factor		(135,618)
All services		100,000
Contingency		438,405
Net cost of delivering services		16,423,223
Gross treasury income		(2,201,300)
Net expenditure		14,221,923
Government grant funding:		
New Homes Bonus	(3,527,673)	
Transfer to reserves		
New Homes Bonus	3,527,673	
Didcot reserve	270,000	
Interest and dividends	2,201,300	
Funding from existing resources:		
Transfer from reserves		
Previous years interest	(1,857,000)	
Revenue grants reserve	(363,084)	
Revenue budget smoothing reserve	(1,597,366)	
The verial budget smoothing reserve	(1,557,500)	
New Homes Bonus	(3,356,943)	
		(4,703,093)
Total net revenue budget		9,518,830

				Spend to	2016/17	2016/17					
	No.	App/Prov	Scheme Total £000	31.3.16 £000	Original	Latest Budget £000	£000	2018/19 £000	2019/20 £000	£000	2021/22 £000
APPROVED PROGRAMME	<u> </u>	1									
Client Team		Арр		581	0	126	0	0	0	0	0
Corporate Strategy		Арр		4,361	2,861	3,406	3,667	920	920	920	920
Development and Housing		App		6,731	193	168	1,649	0	0	0	0
Economy, Leisure and Property		APP		0	0	0	0	0	0	0	0
Finance		Арр		176	0	54	0	0	0	0	0
HR, IT and Technical Services		Арр		1,925	806	883	26	0	0	0	0
Legal and Democratic Services		App		11	0	1	0	0	0	0	0
Planning		App		0	0	0	0	0	0	0	0
TOTAL APPROVED PROGRAMME		App		13,785	3,860	4,638	5,342	920	920	920	920
PROVISIONAL PROGRAMME		Prov			5,973	8,058	1,696	8,903	11,466	2,392	1,083
GRAND TOTAL		Both		13,785	9,833	12,696	7,038	9,823	12,386	3,312	2,003
					7						
Cumulative Total Budget (Approved & Provisional)											47,258
CAPITAL FINANCING											
Grants		Both			493	654	893	493	493	493	493
Developers contributions		Both			0	181	0	0	0	0	0
Usable capital and earmarked revenue receipts		Both			11,008	11,861	6,145	9,330	11,893	2,819	1,510

Both

11,501

12,696

7,038

9,823

12,386

3,312

2,003

GRAND TOTAL

No.	App/Prov	Scheme Total £000	Spend to 31.3.16 £000	Original		£000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
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Client Team											
Property											
Car Park Resufacing & Improvement	142	APP	200	148		52					
Car Park Furniture	249	APP	27	14		13					
Wallingford Cemetery	265	APP				5					
Customer Service, Licensing & Land Charges											İ
Licensing Software Project		APP	7	5		2					
IT Operations											
Upgrade GIS	088	APP	20	15		5					
IT Infrastructure	251	APP	448	399		49					
											İ
			702	581	0	126	0	0	0	0	

	No.	App/Prov	Scheme Total £000	Spend to 31.3.16 £000	2016/17 Original Budget	2016/17 Latest Budget £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
Corporate Strategy											
GWP											
GWP Neighbourhood Community Centre	233	Ann	200	159		41					
CIF Grants	233	App	200	159		41					
Revenue Grants - 13/14 Delegated Powers	010	App	857	747		110					
Revenue Grants - 14/15 Delegated Powers	010	App	440	225		215					
Revenue Grants - 15/16 Delegated Powers	010	App	768	60		708					
· ·		App	999	0							
Revenue Grants - 16/17 Delegated Powers Other Grants		App	999	U		499	500				
Chinnor Parish Council	256	App	220	200		20					
Waste	230	App	220	200		20					
Waste Management - wheeled bins	192	App	270	189		81					
Open Spaces	192	App	270	109		01					
Ladygrove Loop	180	App	439	425		14					
	100	App	439	423		14					
Private housing renovation	044	App	NI/A	NI/A	075	000	4.075	075	075	075	075
Mandatory disabled facilities grants	011	App	N/A	N/A	875				875		
Discretionary assistance	012	App	N/A	N/A	45	20	45	45	45	45	45
Leisure	400	APP		4.40							
Riverside Water Feature	193	APP	148	146		2					
Didcot Leisure Centre	227	APP	1,161	152	999						
Henley & Thame Leisure Centre	263	App	146	4		9					
Abbey Sports Centre - spend to save	273	APP	25	2	22						
Abbey Sports Centre - gym equipment replacement	285	APP			75						
Henley Leisure Centre capital investment	274	APP	420	146							
Park Sports Centre capital investment	275	APP	136	122		14					
Thames Leisure Centre capital investment	276	APP	62	8			52				
Thame Leisure Centre - splash pool	286	APP	207	0							
Thame Leisure Centre - gym equipment replacement	287	APP	196	0	189					1	
Thame Leisure Centre Floor	292	APP	77	77		0					
Leisure Centre - capital works	078	APP	1,907	1,699	207	208				1	
		Арр									
			8,678	4,361	2,861	3,406	3,667	920	920	920	920

	No.	App/Prov	Scheme Total £000	Spend to 31.3.16 £000	2016/17 Original Budget		£000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
Development and Housing			T		I	1	1	1	1	1	1
Private housing renovation											
Social Housing Initiatives	057	App	5,560	5,405	180	155					
Online Housing Advice	228	Арр	25	12	13	13					
Growth Points	136	Арр	2,152	877		0	1,275				
Didcot Station Forecourt	207	Арр	811	437		0	374				
			8,548	6,731	193	168	1,649	0	0	0	C
Finance			T			1	1	1	1	1	1
Fixed Asset System Arts Development	190	APP APP	13	9		4					
Cornerstone Capital Works	242	APP	167	167		0					
Cornerstone Café	294	APP	50	0		50					
			230	176	0	54	0	0	0	0	0

	No.	App/Prov	Scheme Total £000	Spend to 31.3.16 £000	2016/17 Original Budget		£000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
HR, IT and Technical Services											
Technical		APP									
Housing Act Works Refurbishment	103	APP	789	631	150	158					
Flood Alleviation	143	APP	74	41		33					
Riverside Park Link Road	245	APP	75	75		0					
Improvements to WCs at Henley	240	APP	96	33		63					
Economic Development		APP									
Town Centre Infrastructure	241	APP	88	88	70	0					
Broadband	250	APP	1,090	530	560	560					
Town Centre Initiatives	111	APP	301	275	26	0	26				
Wallingford Sports Park	284	APP	45	11		34					
Carbon Management		Арр									
Carbon Management Programme	176	Арр	231	211		20					
Energy Grants Scheme	237	Арр	45	30		15					
			2,834	1,925	806	883	26	0	0	C	0
Legal and Democratic Services		1	ı		1	T	ı	1	1		Т
Legal Case Management System	025	APP	12	11		1					
			12	11	0	1	0	0	0	C	0

	No.	App/Prov	Scheme Total £000	Spend to 31.3.16 £000	2016/17 Original Budget	2016/17 Latest Budget £000	£000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
Provisional Capital Programme		1			I.		I.	I.	I	I.	
STRATEGIC MANAGEMENT BOARD											
Town Centre Boost	234	PROV				192					
Capital Contingency	235	PROV			1,707	1,657					
CLIENT TEAM											
Car Park Resurfacing & Improvement	142	PROV			45	0	45				
Car Park Furniture	249	PROV				68					
Refurb Kidmore and Wallingford cemetaries	265	PROV				35					
CORPORATE STRATEGY											
Purchase of new bins	279	PROV			83	0	83	83	83	83	83
New Website	288	PROV			25	25					
External Capital Grants	009, 010	PROV			1,000	322	1,000	1,000	1,000	1,000	1,000
Leisure Centres Essential Works	173	PROV			220	220	220	250	220	220	
Didcot Leisure Centre	227	PROV			2,700	2,700		7,500	10,134	1,060	
Henley and Thame LC changing rooms	263	PROV				0	150				
Thame Leisure Centre Sports Hall	264	PROV				0	125				
DEVELOPMENT AND HOUSING		PROV									
Land purchase	268	PROV				2,000					
FINANCE											
Public Art - Chinnor cement works	247	PROV				25					
Public Art - Great Western Park	248	PROV				156					
Cornerstone Capital Works	242	PROV			25	22	25	70	29	29	
HR, IT AND TECHNICAL SERVICES											
Greys Road WC	291	PROV			120	120					
HAW Moulsford	194	PROV				170					
Housing Act Works	280	PROV				150					
Flood Alleviation Wheatley	246	PROV				59					
Flood Defence	281	PROV				67					
LEGAL AND DEMOCRATIC SERVICES		PROV									
Replacement CCTV Cameras	271	PROV			48	70	48				
					5,973	8,058	1,696	8,903	11,466	2,392	1,083

South Oxfordshire DC - 2017/18 capital budgets bids

					CAPITAL SPEND						REVENUE	CONSE	QUENCES	3
No	Title of bid	Summary	One-off or	South only		Spei	nding pro	file:				nding pro		
			rolling	or joint bid?	2017/18	2018/19	2019/20	2020/21	2021/22	2017/18	2018/19	2019/20	2020/21	2021/22
					£	£	£	£	£	£	£	£	£	£
COR	PORATE STRATEGY & V	VASTE												
1	Essential Works Leisure Centres	To undertake the priority one and two works identified in recent condition surveys undertaken at our leisure centres. These were completed to establish the structural condition, mechanical, electrical and specialist plant and machinery.	Rolling	South Only	250,000	150,000	150,000	150,000	250,000	0	0	0	0	0
2	Didcot Wave Essential Capital Works	Didcot Wave is the council's busiest swimming facility and was built in the late 1980s. Due to the continuous high level of use, some of the key parts of the building are in need of replacement in order for the facility to continue to operate effectively and safely.	One-off	South Only	100,000	0	0	0	0	0	0	0	0	0
3	Purchase of Wheeled Bins	To purchase wheeled bins for new properties for the provision of the waste collection service.	Ongoing	South Only	10,000	10,000	10,000	10,000	10,000	0	0	0	0	0
4	Communities capital grants scheme	Reallocation of grants funding from capital to revenue	Ongoing	South Only	(270,000)	(223,000)	(189,000)	(189,000)	(189,000)					
					90,000	(63,000)	(29,000)	(29,000)	71,000	0	0	0	0	0

DE	ELOPMENT AND HOUSIN	IG												
1	software for temporary	To improve financial efficiency by purchasing a software module for the management of temporary accommodation rent accounts.	One-off	South Only	22,530	0	0	0	0	4,580	4,580	4,580	4,580	4,580
2	pedestrian crossing	Currently, Berinsfield residents need to cross the busy A4074 to access bus other local services and represents an unacceptably high risk to pedestrian safety. A pedestrian crossing, apart from reducing the risk of accidents, will provide residents with a clear, early and demonstrable sign of the Council's committment to the Berinsfiedl Community Investment Scheme (BCIS) and secure the effective community engagement needed to make it a success.	One-off	South Only	150,000	0	0	0	0	0	0	0	0	0
				•	172,530	0	0	0	0	4,580	4,580	4,580	4,580	4,580

South Oxfordshire DC - 2017/18 capital budgets bids

					CAPITAL SPEND						REVENUE CONSEQUENCES				
No	Title of bid	Summary	One-off or	South only			nding pro				Spe	nding pro	file:		
			rolling	or joint bid?	2017/18	2018/19	2019/20	2020/21	2021/22	2017/18	2018/19	2019/20	2020/21	2021/22	
					£	£	£	£	£	£	£	£	£	£	
HR I	T AND TECHNICAL														
1	Continuation of fuel poverty grants	Continuation of scheme to provide small scale grants to residents in fuel poverty to make essential improvements and repairs to their homes	One-off	South Only	15,000	15,000	15,000	0	0	0	0	0	0	0	
2	Broadband	To maximise roll out of superfast broadband for residents and businesses in South Oxfordshire beyond the completion of phase 2 of the Better Broadband for Oxfordshire scheme	One-off	South Only	250,000	250,000	0	0	0	22,500	22,500	0	0	0	
3	Volunteer brokerage - IT solution	This bid is to provide volunteer brokerage, to link potential volunteers with volunteering opportunities via an IT solution.	One-off	South Only	40,000	0	0	0	0	0	0	0	0	0	
4	Car Park Wallingford	Provision of car parking in Wallingford	One-off	South Only	470,000	0	0	0	0	0	(15,000)	(15,000)	(15,000)	(15,000)	
					775,000	265,000	15,000	0	0	22,500	7,500	(15,000)	(15,000)	(15,000)	
					110,000	200,000	10,000			22,000	1,000	(10,000)	(10,000)	(10,000)	
PLA	NNING														
1	Repairs to Castle Lane Wall	To repair a section of the boundary wall of Wallingford Castle Meadows running along Castle Lane, Wallingford. Recent investigations have shown that a section of the retaining boundary wall is in a state of disrepair and, if it is not subject to repairs could collapse.	One-off	South Only	25,000	0	0	0	0	0	0	0	0	0	
	1			· ·	25,000										
							•			•					
	GRAND TOTAL				1,062,530	202,000	(14,000)	(29,000)	71,000	27,080	12,080	(10,420)	(10,420)	(10,420)	

	Α	В	С	D	E	F
1	South Oxfordshire District Council	Budget	Indicative	Indicative	Indicative	Indicative
2		2017/18	2018/19	2019/20	2020/21	2021/22
3		£	£	£	£	£
4	Base budget					
5	Corporate strategy	5,906,677	5,906,677	5,906,677	5,906,677	5,906,677
	5 Councils partnership	1,190,418	1,190,418	1,190,418	1,190,418	1,190,418
	Development & Housing	1,599,023	1,599,023	1,599,023	1,599,023	1,599,023
_	Finance HR IT & Technical	668,924 946,733	668,924	668,924 946,733	668,924	668,924 946,733
	Legal and democratic	1,417,512	946,733 1,417,512	1,417,512	946,733 1,417,512	1,417,512
	Planning	1,848,885	1,848,885	1,848,885	1,848,885	1,417,312
	Strategic management board	361,938	361,938	361,938	361,938	361,938
	Managed vacancy factor	(195,618)	(195,618)	(195,618)	(195,618)	(195,618)
	Contingency	624,570	624,570	624,570	624,570	624,570
	Total base budget	14,369,062	14,369,062	14,369,062	14,369,062	14,369,062
	Revisions to base budget					
	Opening budget adjustments	(712,380)	(1,475,620)	(1,510,967)	(1,534,967)	(1,510,967)
	Inflation, salary increments and adjustments	129,016	384,437	619,449	849,964	1,084,139
	Essential growth - one-off	1,382,022	271,038	21,480	0	0
	Essential growth - ongoing	1,515,858	2,450,414	1,701,436	1,543,168	1,512,737
	Base budget savings	(749,415)	(479,415)	(479,415)	(479,415)	(479,415)
	Other movement in revenue contingency	(79,983)	(79,983)	(79,983)	(79,983)	(79,983)
	Movement in managed vacancy factor	60,000	60,000	60,000	60,000	60,000
	Total revised base budget Growth, savings and other budget adjustments	15,914,180	15,499,934	14,701,063	14,727,830	14,955,573
29	Growth <i>proposals</i>					
30	Revenue - one-off	259,000	174,000	38,000	38,000	0
31	Revenue - ongoing	420,035	420,035	410,035	410,035	410,035
32	Capital (revenue consequences of)	27,080	12,080	(10,420)	(10,420)	(10,420)
	Savings <i>proposals</i>	(197,072)	(197,072)	(197,072)	(197,072)	(197,072)
34	Assumed future essential growth	0	500,000	1,000,000	1,500,000	2,000,000
36	Net cost of services	16,423,223	16,408,977	15,941,606	16,468,373	17,158,116
38	Gross treasury income	(2,201,300)	(2,003,870)	(2,007,590)	(1,979,840)	(1,856,090)
	Net expenditure	14,221,923	14,405,107	13,934,016	14,488,533	15,302,026
	New Homes Bonus	(3,527,673)	(3,005,779)	(2,435,147)	(1,888,175)	(1,330,155)
	Transfers to/from earmarked reserves	2,181,523	3,187,779	2,895,147	2,316,175	1,662,155
	Amount to be financed	12,875,773	14,587,107	14,394,016	14,916,533	15,634,026
	Financing Revenue support grant	(572,386)	(191,980)	0	0	0
	Business rates retention scheme	(2,430,842)	(2,502,554)	(2,582,540)	(2,634,191)	(2,686,875)
	Total start-up funding allocation	(3,003,228)	(2,694,534)	(2,582,540)	(2,634,191)	(2,686,875)
	Less - Parish share of council tax support grant	127,938	114,787	110,016	112,217	114,461
	Less - tariff adjustment	0	0	232,955	237,614	242,366
_	Add - renewable energy	(90,098)	(90,098)	(90,098)	(90,098)	(90,098)
	+/- estimated NNDR over/under collection	182,313	187,692	193,691	197,564	201,516
51	Collection fund surplus/deficit	(277,786)	(250,000)	(250,000)	(250,000)	(250,000)
	Council tax req'ment before reserves funding	9,814,912	11,854,953	12,008,039	12,489,639	13,165,397
	Use of New Homes Bonus to balance budget	(3,356,943)	(5,070,095)	(4,891,868)	(5,178,230)	(2,239,150)
	Use of general fund balance to balance budget	0	0	0	0	(3,414,243)
	Council tax req'ment after reserves funding	6,457,969	6,784,859	7,116,171	7,311,409	7,512,003
	Tax base Band D Council tax	55,557.2 116.24	55,962.2 121.24	56,370.2 126.24	56,781.1 128.76	57,195.0 131.34
	Council tax increase from previous year	4.5%	4.3%	4.1%	2.0%	2.0%
- 55		1.0 /0	1.0 /0	1.170	2.070	2.070
59	Usable balances at year end:*	£000	£000	£000	£000	£000
60	General fund balance	(16,075)	(14,283)	(12,778)	(11,258)	(6,503)
61	Earmarked revenue reserves	(15,088)	(13,206)	(11,209)	(8,347)	(7,770)
62	Capital receipts	0	0 (07, 400)	0	0	0
63 64	Total	(31,163)	(27,489)	(23,987)	(19,605)	(14,273)
04	* Excludes balances held for the long term as per the					
65	Medium Term Financial Strategy					

Schedule for Scrutiny Committees 2016/17

(further items to be added to schedule as required)

Meeting date	Type and chair	Agenda items	Cabinet members	Head of Service
Thurs 9 March	Joint	Community Safety Partnership	Anna Badcock/Eric Batts	MR
		Spending commuted sums & affordable housing	Elizabeth Gillespie/Elaine Ware	GB
Thurs 30 March	Vale	Council Tax Reduction Scheme Review	Robert Sharp	WJ
		Future Work Programme	All	All
Tues 4 April	South	Policy for individual councillors' grant decisions	Elizabeth Gillespie	СК

Item for future Scrutiny Committees (date to be determined)

Vale

Consultation (*may be Joint*) Corporate Development Plan

South

Corporate Development Plan

Joint

Temporary accommodation strategy Unitary status

The Cabinet work programmes can be accessed via the following links:

http://democratic.southoxon.gov.uk/mgListPlans.aspx?RPId=121&RD=0

Vale

http://democratic.whitehorsedc.gov.uk/mgListPlans.aspx?RPId=507&RD=0

Heads of Service

GB = Gerry Brough AD = Adrian Duffield ADo = Andrew Down CK = Clare Kingston WJ = William Jacobs MR = Margaret Reed

Meeting Start times: Joint: 6:30; South: 6:30; Vale: 7.00